



**GROWER  
GROUP  
ALLIANCE**  
Together we grow

# ANNUAL REPORT

2021/2022



# CONTENTS

1	CHAIR & CEO REPORT
2	GGA BOARD
4	OUR PURPOSE, VISION & STRATEGIC OBJECTIVES
5	IMPACT SNAPSHOT
6	THE GROWER GROUP ALLIANCE NETWORK
8	GGA MANAGEMENT
10	CAPACITY BUILDING
12	BROKERED PROGRAMS
14	SOUTH-WEST WA DROUGHT RESELIENCE AND ADOPTION INNOVATION HUB
18	GGA STRATEGIC PARTNERSHIPS
19	GGA TIMELINE
20	FINANCIALS
28	COMMITTEE'S REPORT
29	STATEMENT BY MEMBERS OF COMMITTEE
30	AUDITOR'S INDEPENDENCE DECLARATION
31	INDEPENDENT AUDITOR'S REPORT
33	ACKNOWLEDGEMENTS

Front cover photo courtesy of WaterSmart Dams project (Nik Callow, University of Western Australia) featuring the large circular dam at Merredin Dryland Research Institute holding 12 Olympic swimming pools of water. WaterSmart Dams is funded by the Future Drought Fund and Start Climate Resilience Fund, and is led by the Grower Group Alliance in collaboration with UWA, DPIRD and four grower groups.



# CHAIR & CEO REPORT



**Peter Roberts**  
*Chair, GGA*

As Chair of the Grower Group Alliance (GGA), I commend the annual report and financial statements of our network. The 2021/22 financial year has been a watershed term for the GGA in regards to our increasing membership and the high level of investment the organisation has attracted into Western Australia.

With the welcome appointment of Rikki Foss to the role of Chief Executive Officer and the election of grower Greg Curnow to the Board, the GGA has continued to develop as an organisation to further attract and support this membership growth and investment.

Our purpose 'to grow together to make WA stronger', achieved through three investment 'pillars' of Build and Extend, Develop Capacity and Connect and Engage, continues to evolve in advancing our network, which has increased from 71 to 88 organisations (including more than 60 grower groups) in the past year.

I wish to sincerely thank these stakeholders for their continued support of the GGA. They enjoy the benefits and strengths of being part of the GGA network and these benefits ultimately flow through not only to their organisations but to their local businesses and regional centres.

I also recognise the valuable support provided to the GGA by the Department of Primary Industries and Regional Development (DPIRD) – underpinned by the DPIRD-GGA Collaboration agreement. This valued agreement has enabled the GGA to increase its provision of training and expertise and to support connection and engagement opportunities for our network.

This agreement also strengthens the ability of the GGA to attract significant investment into WA agriculture, including the substantial Australian Government funding delivered for the South-West WA Drought Resilience Adoption and Innovation Hub.

Additionally, the GGA appreciates and thanks its sponsor partners in CBH Group, Farmanco, Farm Weekly, and ProcessWorx. Their support is critical to the continued growth and recognition of the grower group network.

As Chair, I also wish to thank and recognise retiring director Nathan Craig for his contribution and passion for the grower group network. I wish Nathan well in his future endeavours.

I thank all GGA directors and staff for their professionalism and dedication to advancing the performance and recognition of the organisation.



**Rikki Foss**  
*Chief Executive Officer, GGA*

In 2021/22, the organisation's Strategic Plan was endorsed by the Board and it is important going forward that we ensure our activities reflect its priorities. This is critical given the dynamic nature of the context in which we operate, involving fast-paced change and forces at play that are increasingly interconnected and global. We still face traditional complexities including changes in government, changes in funding sources, or changes in stakeholders – all of which can impact the implementation of our strategy.

However, 'megatrends' that impact on a global scale are also having an increasing impact on our organisation and industry, presenting new challenges and opportunities. Right now is the time to seize those opportunities through the pursuit of innovation and transformational goals.

We know we will need to respond to the following issues impacting agriculture as we seek to make bold decisions together over the coming years. We need to feed more people globally to meet a significant increase in estimated future food demand. We must become more climate resilient. We must harness relentless innovation and disruption. We need to attract new skills and talent to solve new problems. We need to invest in our social licence to operate.

The growth and change at GGA in the last 12 to 18 months has been fast paced. However, we have maintained our focus on always ensuring we deliver what is best for the network and that we access funding that will ultimately be distributed to the network via capacity building initiatives, projects, innovation activities, extension, and adoption.

In 2021/22 the GGA captured funding from numerous grant opportunities that will advance our network and the WA agricultural sector. This was achieved with limited resources and a small team striving to deliver multiple objectives. It was also a time when both the new South-West Drought Resilience Adoption and Innovation Hub Director (Mark Holland) and I took up our positions. This was all while striving to focus on the best outcomes for the network, remaining relevant to our stakeholders, and navigating growing trends in areas including carbon, climate resilience, regenerative agriculture practices, and ag tech.

We now have a team of 16 highly skilled people. In August 2022 we welcomed five new starters and in November another GGA staff member will join us. This will enable us to increase our focus on extension and adoption and to strengthen our model to ensure innovation practices are adopted on the ground, with growers involved throughout the process. We will aim to complete the research cycle and achieve greater adoption of practices that will boost growers' profitability and sustainability.

To our team, I thank you for your effort and belief. We are all here because we are passionate about agriculture and are committed to a strong GGA network. If we continue to work together, we will be leaders in our field and the best in class both in terms of what we do and how we achieve it.

# GGA BOARD

**Under GGA's constitution (Rules) the Board of Directors has the power to direct and manage the affairs of the alliance, accountable to its members.**

The Board of eight Directors comprises five member-elected Directors on staggered two-year terms, and the Board appoints another three Independent Directors to complement the

skills mix. Independent Director appointments are ratified at the following Annual General Meeting (AGM). As with all company directors, GGA Directors take on fiduciary duties and responsibilities of the Association with their role. GGA's Board started the financial year 2021-2022 with two new Member-elected Directors. Kelly Pearce (Facey Group) was re-elected and Greg

Curnow (SEPWA) was elected for a first term at the August 2021 AGM. The remaining five Board positions were unchanged.

Independent Directors, Peter Roberts and Erin Gorter continued as Chairman of the Board and Vice Chair respectively. GGA staff members Natalie Lee and Alison Maughan served as GGA Secretary and acting Chief Financial Officer respectively.

## INDEPENDENT DIRECTORS

### Chairperson and Independent Director

**Peter Roberts** - Appointed September 25, 2018  
Sub Committee - Remuneration



Formerly a farmer from Dunn Rock, Peter is a graduate of Harvard Agribusiness Seminars and the Australian Institute of Company Directors. Peter was appointed as a GGA Independent Director in September 2018 and to GGA Chair in September 2020. Peter has extensive leadership experience as past Chair of the GRDC Western Panel from 2011-2018, past non-executive Director of Barley Australia, past Western Malting Barley Advisory Committee member, and past Chair of South East Premium Wheat Growers Association (SEPWA).

### Vice Chairperson and Independent Director

**Erin Gorter** - Appointed December 13, 2018  
Sub Committee - Remuneration, Risk and Finance



Erin Gorter has extensive experience in working with grower groups and was a driving force in managing two WA groups - Evergreen Farming and Southern Dirt. She is a rural industry consultant with Agvivo; a non-executive Director of Meat & Livestock Australia Limited and its subsidiary companies; and manages all facets of the Ag4U Career Pipeline Program. Erin is a graduate of the Australian Institute of Company Directors Program and the Australian Rural Leadership Foundation program. Most recently in 2021, Erin was appointed to the Council for Australian Arab Relations.

### Independent Director

**Graham Smith** - Appointed August 31, 2020  
Sub Committee - Research and Innovation



Graham has a passion for helping farmers improve long-term viability and sustainability through improved research and innovation. He is an experienced chief executive, having led the Institute of Environmental Science and Research, a state-owned science and technology organisation in New Zealand; Federated Farmers, New Zealand's high-profile farming group; and the multi-faceted commercialisation group at the University of South Australia.

## MEMBER DIRECTORS

### Dr. Nathan Craig (WMG)

Term: June 12, 2018 - AGM 2022

Sub Committee - Research and Innovation



Nathan Craig is the executive officer of West Midlands Group and has held positions with the South East Prime Lamb Achiever group in South Australia, and is a former committee member of the Victorian No-till Farmers Association. He has strong experience in managing large-scale research and development projects as well as business and farm management.

### Dr. Kelly Manton-Pearce (Facey Group)

Term: August 31, 2021 - AGM 2023

Sub Committee - Research and Innovation



Kelly Pearce has built a 20-year career in agricultural research with a focus on farming systems. At present, Kelly is a grain producer from Yealering and The Facey Group Executive Officer. Kelly holds industry positions - Deputy Chair of the Western Australian Meat Industry Authority, Advisory Committee member of the Biosecurity Council of WA, and committee member of the Gene Technology Technical Advisory Committee. Kelly is a Graduate of the Australian Institute of Company Directors, a Research Fellow with the Australian Farm Institute, a 2012 Nuffield Scholar, and is currently completing a Masters in IP Law.

### Debbie Gillam (MIG)

Term: August 31, 2020 - AGM 2022

Sub Committee - Remuneration, Risk and Finance



Debbie Gillam is a grower member of the Mingenew Irwin Group (MIG) and a former MIG project staff member which has provided her understanding of the roles, issues, and relevance of grower groups and challenges faced by farmers. She's been involved with local community groups such as the Dongara District High School Board, P&C, and Irwin District Charity Ball. She is a graduate of the Leadership WA Signature Leaders Program and is currently completing the Australian Institute of Company Directors course.

### Nicole Batten (YFIG)

Term: December 3, 2019 - AGM 2022

Sub Committee - Risk and Finance, Research and Innovation



Nicole Batten is Director of Batten Farms, Yuna, a graduate of the Australian Institute of Company Directors and a graduate of the Leadership WA Signature Leaders Program. A passionate advocate for the agricultural industry and sustainable rural communities, she holds several board roles including being a member of the WA Biosecurity Council, Yuna Farm Improvement

Group Secretary, Shire of Chapman Valley councilor, and Rabobank Client Council Member. Previous roles include Advisory Group member for the National Centre for Farmer Health and former National & WA Chairperson of Rural Edge.

### Greg Curnow (SEPWA)

Term: August 31, 2021 - AGM 2023

Sub Committee - Research and Innovation



A grain grower from Esperance, Greg has enjoyed a long association as a member of the South East Premium Wheat Growers Association (SEPWA). He first joined the SEPWA Executive Committee in 2008, serving as Vice President from 2011 to 2015, President from 2015 to 2018, and Treasurer until he stood down from the Executive Committee in 2021 as part of SEPWA's succession process to allow for renewal. Greg has since taken on the role of Chair of SEPWA's R&D subcommittee and is currently completing the Australian Institute of Company Directors course.







# OUR PURPOSE, VISION, AND STRATEGIC OBJECTIVES

GGA is in a unique and potentially catalytic position to drive innovation investment from the ground up, be at the forefront of innovation and adoption and shape the future for the benefit of all producers.

We believe:

- In sustainable production and that's why building and extending innovative research, development and extension in Western Australia is vital for growers' prosperity.

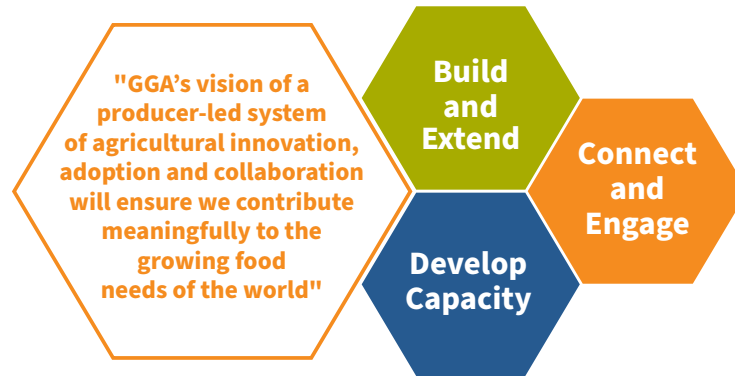
- That developing the capacity of a diverse and connected network of grower groups enables producers, families, and communities to thrive.
- In the power of collaboration and ecosystems where building deep relationships and mutually rewarding partnerships with industry makes an enormous difference.

## OUR PURPOSE

To grow together to make Western Australia stronger

## OUR VISION

A producer-led system of agricultural innovation, adoption and collaboration



### Build and Extend

#### 1. Develop and implement a producer-led research and development model, focussed on innovation and adoption by:

- Ensuring research and development hits the right places at the right times
- Mobilising incremental projects that deliver place-based innovation research and adoption
- Delivering programs and projects that have an enduring, system-wide impact

#### 2. Broker impactful programs and investment that sustainably increases production profitability through:

- Accelerating collective action through multi stakeholder partnerships
- Articulating our sustainable agriculture goals and priorities
- Prioritising innovations which help growers become climate resilient

#### 3. Understand research and development priorities, and influence the selection of projects and outcomes through:

- Using the scale of the GGA network to influence research and development
- Grower groups sharing in priority-setting
- Aligning the GGA network efforts to drive and embed transformative change

### Develop Capacity

#### 4. Support professional development of grower groups to lead and achieve their objectives through:

- Benchmarking grower groups to inform our capacity building activities
- Supporting groups to adapt to corporate sustainability mega-trends
- GGA and grower groups being identified as practice and change leaders

#### 5. Build a thriving and diverse network of grower groups in Western Australia to enhance:

- Vital intersection between grower groups, industry and all levels of government
- Peer-to-peer exchange and collaborative possibilities
- Collaboration to accelerate innovation and adoption

### Connect and Engage

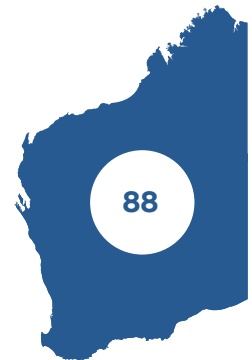
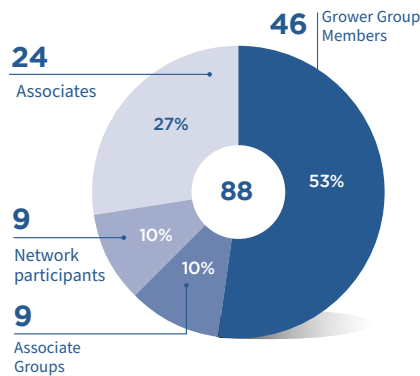
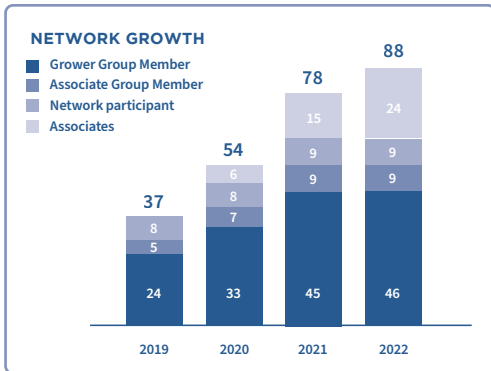
#### 6. Engage with industry to develop innovation and adoption opportunities through:

- Linking grower groups with innovators, business support and investors (and vice versa)
- Diverse and mutually rewarding stakeholder relationships that reflect true partnership

- Engaging grower groups to shape and develop strategies that address long term issues

# IMPACT SNAPSHOT

## GGA NETWORK



GGA network organisations

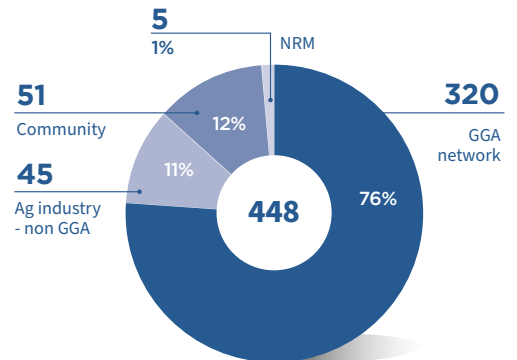
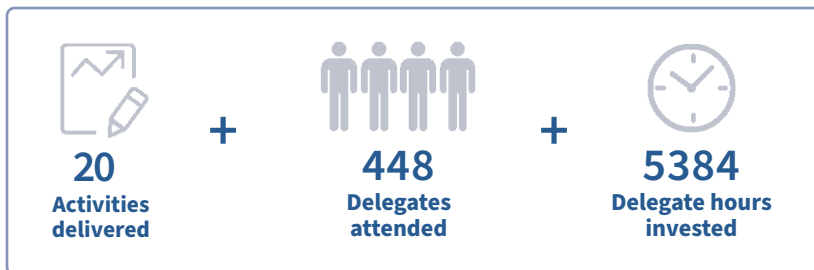
## GGA PROJECTS

Values are over life of project



## GGA CAPACITY BUILDING

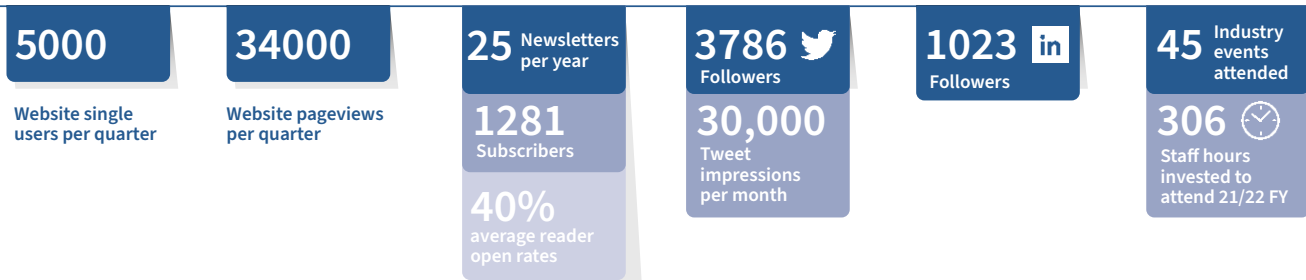
2022 calendar year program



## SW WA DROUGHT RESILIENCE ADOPTION AND INNOVATION HUB



## COMMUNICATION ENGAGEMENT



# THE GROWER GROUP ALLIANCE NETWORK

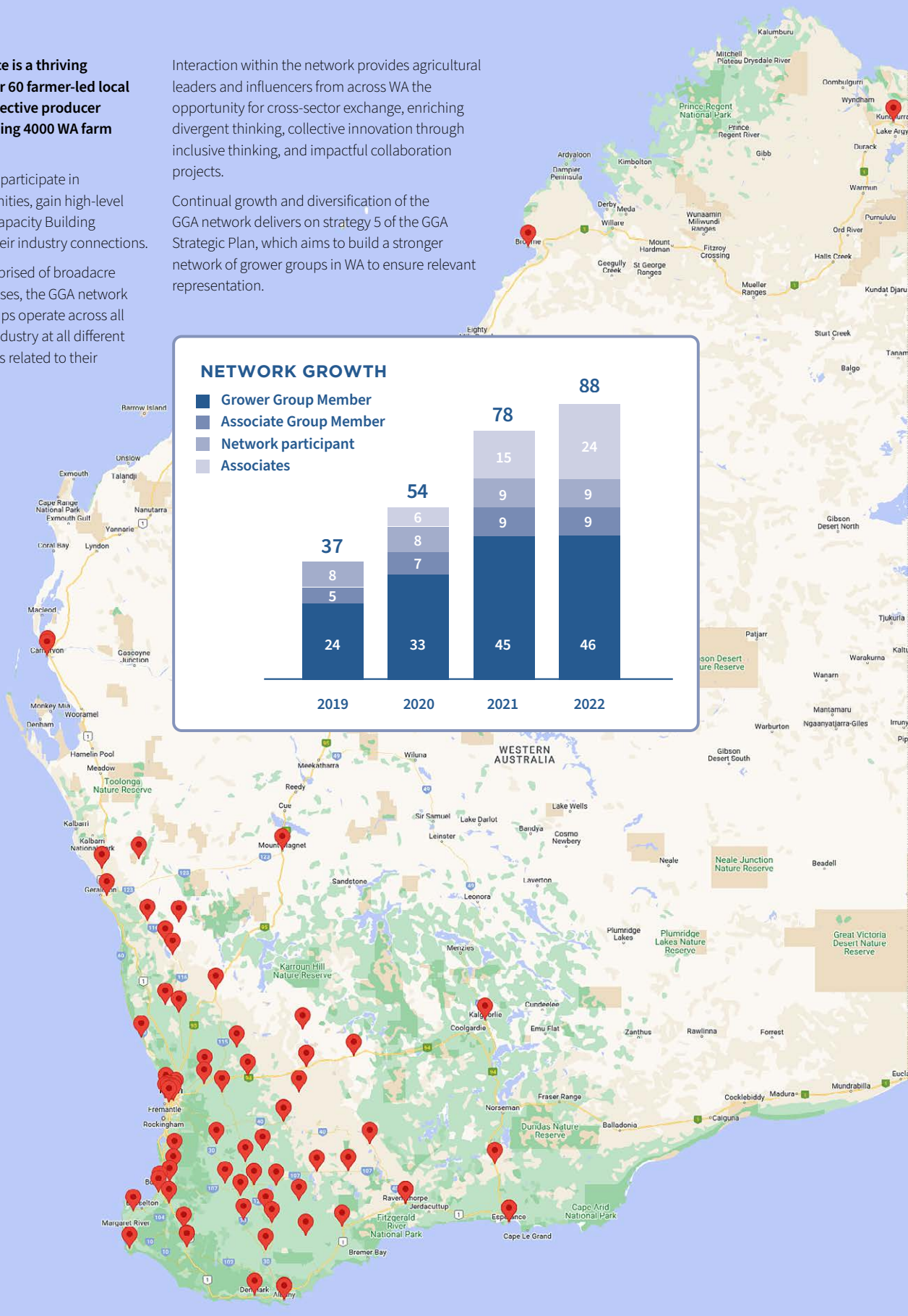
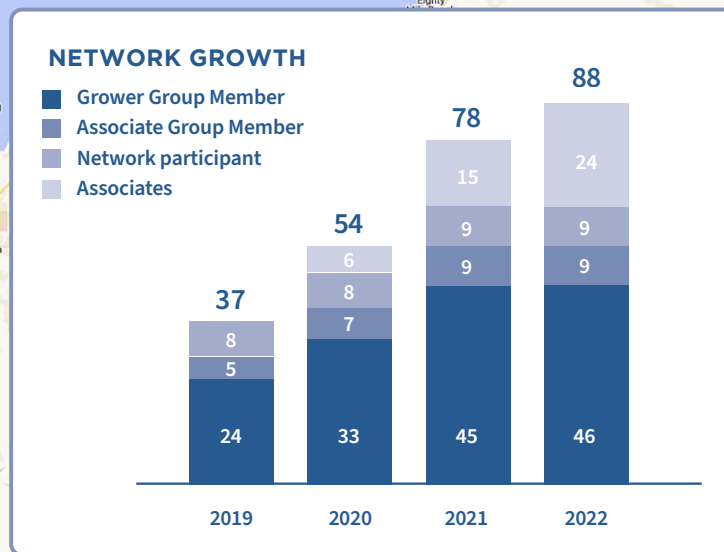
The Grower Group Alliance is a thriving statewide network of over 60 farmer-led local grower groups with a collective producer membership base exceeding 4000 WA farm enterprises.

Groups join the network to participate in collaborative R&D opportunities, gain high-level privileges within the GGA Capacity Building program and strengthen their industry connections.

Although traditionally comprised of broadacre grain and livestock enterprises, the GGA network is constantly evolving. Groups operate across all sectors of the agriculture industry at all different levels of scale and purposes related to their stakeholder community.

Interaction within the network provides agricultural leaders and influencers from across WA the opportunity for cross-sector exchange, enriching divergent thinking, collective innovation through inclusive thinking, and impactful collaboration projects.

Continual growth and diversification of the GGA network delivers on strategy 5 of the GGA Strategic Plan, which aims to build a stronger network of grower groups in WA to ensure relevant representation.





# GROWER GROUP ALLIANCE NETWORK

## GROWER GROUP MEMBERS (VOTING RIGHTS)

Agricultural Women Wheatbelt East  
 Association for Sheep Husbandry Excellence Evaluation & Production  
 Certified Organic Biodynamic Western Australia  
 Compass Agricultural Alliance  
 Corrigin Farm Improvement Group  
 Esperance Zone Innovation Group  
 Facey Group  
 Far Eastern Agricultural Research Group  
 Fitzgerald Biosphere Group  
 Future Food Producers Group  
 Gascoyne Catchments Group  
 Gillamii Centre  
 Kimberley Pilbara Cattlemen's Association  
 LIEBE Group  
 Lower South West Grower Group  
 Merredin & Districts Farm Improvement Group  
 Mingenew Irwin Group  
 Moora Miling Pasture Improvement Group  
 Morawa Farm Improvement Group  
 Mortlock Ag Focus Group  
 Mullewa Dryland Farmers Initiative  
 Noongar Land Enterprise Group  
 North Stirlings Pallinup Natural Resources  
 Northern Agri Group  
 Nyabing Farm Improvement Group  
 O'Connor Research Group  
 Oil Mallee Association of Australia  
 Ravensthorpe Agricultural Initiative Network  
 Society of Precision Agriculture Australia  
 South East Premium Wheat Growers Association  
 Southern Dirt Incorporated  
 Southern Rangelands Pastoral Alliance  
 Stirlings to Coast Farmers  
 Sweeter Banana Co-operative  
 Three Springs Farm Innovation Network  
 Toodyay Agricultural Alliance  
 Turf Growers Association of Western Australia  
 WA Hemp Growers' Co-op Ltd  
 WA No-Tillage Farmers Assoc  
 WA Regenerative Livestock Producers  
 West Midlands Group  
 Western Australian Lot Feeders Association  
 Western Beef Association  
 Wheatbelt Integrity Group  
 Women in Farming  
 Yuna Farm Improvement Group

## ASSOCIATE GROUP MEMBERS (NON-VOTING)

Broomehill Cropping Group  
 Bruce Rock Land Conservation District Committee  
 Dumbleyung Land Conservation District Committee  
 Holt Rock Group  
 Jerdacuttup Top Crop and Pasture Improvement Group  
 Lakes Grower Group  
 Lakes Information & Farming Technology  
 Living Farm Grower Group  
 Northern Australia Crop Research Alliance Pty Ltd

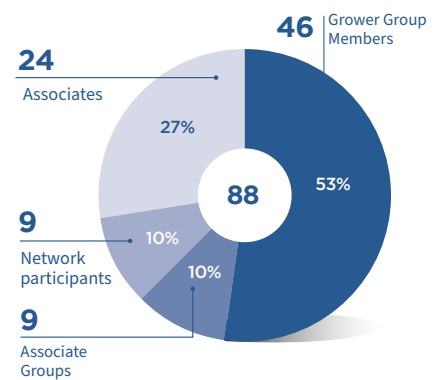
## ASSOCIATE MEMBERS (NON-VOTING)

AgZero 2030  
 Australian Association of Agricultural Consultants  
 Bee Industry Council WA  
 Central Wheatbelt Biosecurity Association  
 Gascoyne Food Council  
 Gate 2 Plate  
 Goldfields Nullarbor Rangelands Biosecurity Association  
 Grain Industry Association of Western Australia  
 Julianne Hill  
 Peel Harvey Biosecurity Group  
 Rural Edge  
 South West Catchments Council  
 Southern Biosecurity Group  
 Southern Forests Community Landcare  
 Southern Forests Food Council  
 Torbay Catchment Group  
 TrialCo Pty Ltd  
 vegetablesWA  
 WA Citrus  
 WA Future Food Network  
 Wagin Woodanilling Landcare Zone  
 Western Australian Livestock Research Council  
 RegenWA  
 Northern Biosecurity Group

## NETWORK PARTICIPANTS (NON-MEMBERS)

Bugs & Biology  
 Carnamah Land Conservation District Committee  
 East Wagin Top Crop Group  
 Evergreen Farming  
 Munglinup Local Farmer Group  
 Neridup Soil Conservation Group  
 North Mallee Farm Improvement Group  
 The Sheep's Back  
 Wandering Productivity Group

## GGA NETWORK COMPOSITION



### The GGA Network comprises:

- 46** Grower Group Members - incorporated not-for-profit grower groups. This class of membership holds exclusive voting rights.
- 9** Associate Group Members - grower groups, either not incorporated or 'for profit' grower groups. No voting rights.
- 24** Associate Members - Non-grower group organisations or individuals that have strategic alliances or dealings with GGA stakeholders in the R&D space. No voting rights.
- 9** Network Participants - groups with a relationship to GGA prior to GGA incorporation or groups onboarding into the Network. No voting rights.

Membership metrics as of 16 September 2022.

# GGA MANAGEMENT

## Chief Executive Officer

**Rikki Foss**

*Appointed November 2021*



Rikki is responsible for execution of the GGA Board corporate strategy, fulfillment of all GGA contracted obligations, and

steering daily operations. This scope includes resourcing, team recruiting and leadership, contract performance and reporting, and building the highest level strategic relationships at a state and national level.

## Hub Director & Program Broker

**Mark Holland**

*Appointed January 2020*



Mark leads all project brokering, the GGA project management team and oversees the DPIRD-GGA

collaboration agreement. This involves wide engagement within the GGA network and agriculture industry at a state and national level. As assigned Director for the Drought and Innovation Hub, Mark also leads GGA's largest contracted project.

## Stakeholder and Communications Manager

**Kallista Bolton**

*Appointed March 2020*



Kallista manages overarching GGA communications and stakeholder engagement. This scope includes all

GGA corporate communications plus some brokered project communications, membership to the GGA network, sponsors, key strategic relationships, and delivery of GGA's extensive capacity building program.

## Hub Knowledge Broker

**Tanya Kilminster**

*Appointed April 2020*



Tanya works within the Hub project to lead and translate engagement and collaboration between industry

stakeholders to develop resilience to climate change. Tanya works out of DPIRD's Merredin Dryland Research Institute which is also the official SW WA Hub headquarters.

## Hub Project Manager

**Kellie-Jane Pritchard**

*Appointed September 2021*



Kellie-Jane works within the Hub project and is responsible for developing and managing project

collaboration and implementation for our stakeholders. Kellie-Jane is based out of the DPIRD Bunbury office.

## Hub Stakeholder & Communications Manager

**Natalie Lee**

*Appointed July 2021*



Natalie delivers communication and stakeholder management specific to GGA's largest project, the

Drought and Innovation Hub. Natalie has also served as Secretary on the GGA Board for part of the last year.

## Project Manager

**Alison Lacey**

*Appointed November 2021*



Alison works across GGA R&D and extension projects co-ordinating delivery of contracted work,

collaborating and building relationships with project partners within the GGA network and external agriculture ecosystem. On placement from DPIRD, Alison is based out of the DPIRD Narrogin office.

## Project Manager

**Daniel Kidd**

*Appointed September 2022*



Daniel works across both the GGA R&D and Hub projects co-ordinating delivery of contracted work,

collaborating and building relationships with project partners within the GGA network and external agriculture ecosystem.

## Hub Innovation Manager

**Dr Jo Wisdom**

*Appointed August 2022*



Jo works across the whole of GGA with a majority focus on the Hub project. Jo is responsible for driving innovation-

related research projects within the Hub project and forging GGA's broader involvement with innovation and extension initiatives in the WA agriculture ecosystem.

## Hub Innovation Manager

**Maddison McNeil**

*Appointed November 2021*



Maddison works within the Hub project to help drive the uptake of new innovations at a farm and local level. She

works towards improved drought resilience via relevant knowledge transfer to increase on-farm adoption.

## Hub Monitoring, Evaluation & Learning Manager & Adopt. Officer

**Theo Nabben**

*Appointed August 2022*



Theo works across the whole of GGA in a dual role capacity. He is responsible for measuring and evaluating all

projects to ensure we deliver high-performance outcomes. Within the Hub, he is working in the adoption space to drive uptake of innovations at a farm and local level with a focus on improved drought resilience adoption.

## Grains Research, Development & Extension Comms. Manager

**Amber Atkinson**

*Appointed August 2021*



Amber is the communications team member delivering GGA's obligations for a specific project

service contract for DPIRD, with the scope of providing innovative and cut-through communications services to drive industry engagement with DPIRD's Grains Research, Development and Extension work.

## Finance & Administration Manager

**Alison Maughan**

*Appointed April 2020*



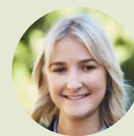
Alison is responsible for monitoring GGA's day-to-day financial obligations. This scope includes management of all

contracted project finances, internal and external receivables and payables plus processes under our DPIRD-GGA Collaboration financial agreement. On placement from DPIRD, Alison works out of the DPIRD Bunbury office.

## Communications Officer

**Kaelen Ruland**

*Appointed August 2022*



Kaelen works across the overarching GGA communications, supporting delivery of our day-to-day

omni-channel corporate and project communications, giving support to capacity building and stakeholder engagement events as well as monitoring of metrics for performance reporting.

## Team Assistant

**Sharon Keeler**

*Appointed November 2021*



Sharon provides administration support for the GGA team with a majority focus on supporting the Drought and

Innovation Hub team members. Sharon supports with detailing, scheduling, communications and overall co-ordination to assist with the smooth delivery of GGA operations.

## Program Broker

**Michelle Condy**

*Appointed February 2020*



Michelle works across GGA R&D and extension projects co-ordinating delivery of contracted work,

collaborating and building relationships with project partners within the GGA network and external agriculture ecosystem. Michelle is on placement from DPIRD, is based out of Margaret River and is currently on maternity leave.







# CAPACITY BUILDING

The GGA capacity building program is fundamental in building the human capital of the GGA network.

The program delivers on strategies 4 and 6 of the GGA Strategic Plan, supporting the professional development of grower groups to effectively lead and achieve their objectives whilst providing engagement with industry to explore innovation and adoption opportunities.

Activities featured in the annual training program are tailored to the needs of the GGA network informed by an end of year capacity building needs survey to GGA stakeholders. Many activities are open to wider industry participation, which provides the numbers necessary to deliver group learning activities, enhances the learning experience and supports development of broad industry relationships and linkages.



## Planfarm Academy Introduction to Agronomy course

Working with Planfarm, grower groups have been offered subsidised access by both GGA and Planfarm to the Planfarm Academy Introduction to Agronomy course. This will support staff and committee of grower groups with any knowledge gaps, enabling them to better deliver in their assigned work role. Twelve delegates from the network engaged in the training course.



## Governance Podcast

This six-episode podcast provides on-demand access to governance training for new recruits

to grower group committees, and serves as a refresher for those more experienced. Content is based on a one-day intensive workshop delivered by governance expert Peter Fitzpatrick. Over 380 listeners engaged with the Podcast in 2022, totalling over 280 hours invested in governance capacity building.

## Membership Strategy Webinar Series

A new initiative, this two-part webinar series supported groups to evaluate their current membership strategy and learn about modern membership models. Six hours of technical content was delivered by membership expert Belinda Moore in two half-day webinars held in February. Sponsored by CBH, the event was open to regional community not-for-profit groups and GGA members. 58 delegates attended the first webinar and 63 delegates the second webinar.



## Human Resources Health Check

Working with Processworx, GGA has provided a suite of 26 commonly used human resource-related template documents for grower groups, and the opportunity to engage Processworx at a subsidised rate for a one-on-one training call to assist with the templates and conduct an audit of the group's staff related processes, with a follow-up action plan provided. Four groups opted into the consult. More than a dozen groups have utilised the templates.

## Lift Off Training & Networking Retreat

'Lift Off' was a new two-day training and networking retreat concept in 2022 aiming to bring together Executive Officers and staff from grower groups for networking and training across high-priority needs, as identified by our annual capacity building survey. Plans to run in person in February were disrupted by Covid-19. Content turned to online delivery, and 26 delegates engaged in the two-day program.



## Partnering for Growth Course Subsidy

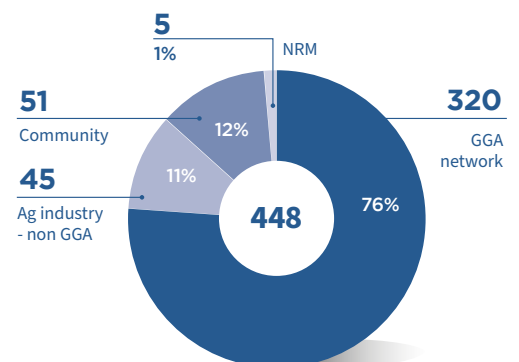
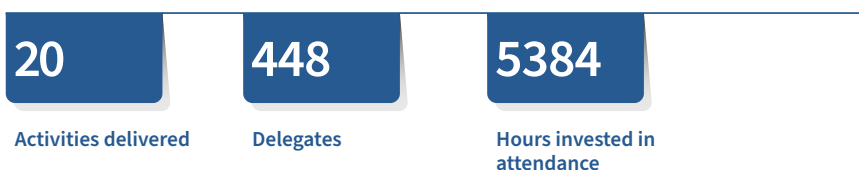
This program involved a GGA subsidy to engage in a five-week online course covering the pathway to develop key business relationships, delivered by Dixon Partnering Solutions. Five groups participated in a March intake geared towards those already operating a commercial food brand or keen to transition into this type of production. Two groups completed a July intake geared towards developing partnerships with funders, sponsors and project collaborators.



## Research and Development Plan Subsidy

GGA has provided nine grower groups with a 75% subsidy to have a Research and Development plan written for their group in conjunction with industry consultant Agknowledge. The consultants will be working one-on-one with the groups during the end of 2022 and the beginning of 2023. The outcome will be more groups in the network having clarity on their research priorities and being prepared to engage in the funding and tendering process.

## GGA CAPACITY BUILDING METRICS



# CAPACITY BUILDING



## Growing Leaders Scholarship 2022

In its fifth year of operation and sponsored by the CBH Group, the aim of the Growing Leaders Scholarship is to build a pool of growers ready to take on leadership positions in the grains industry. The program places up to two scholars into the Leadership WA 10-month Signature Leadership Program, which is valued at \$15,500 per participant. The 2022 scholars were Alaina Smith and Ben Cripps.



## Governance Workshop

An essential one-day workshop for volunteers, committee and staff of not-for-profits seeking to build skills and knowledge in best practice governance and lead their community group with high impact, confidence and compliance. With Covid-19 disruptions, the workshop was run online in May by governance expert Peter Fitzpatrick. Sponsored by CBH the event was open to the wider regional community not-for-profit sector as well as the GGA network's 18 delegates.

## Chairs AGM Summit

Anchored around GGA's AGM in 2022, the Chairs Summit was comprised of a hospitality event for voting GGA member group Chairs, followed by a high-level strategic update from GGA. The event was attended by a dozen Chairs and aimed to cultivate stronger links between the most active R&D groups in the network.

## Reading Financial Statements Workshop

Part of our 2022 governance training program, this workshop was a new initiative catering for volunteers, committee and staff of not-for-profits whose roles include reading financial statements and evaluating financial performance. The workshop was sponsored by CBH and was open to the wider regional community not-for-profit sector as well as the GGA network, which saw 28 delegates participating.



## Business Models Masterclass

Part of the governance training program, this half-day masterclass was a new initiative supporting groups to review or build a business model, a critical piece of any group's strategic plan. Delivered by consultants BDO, content covered the 10 key parts to a business model. Sponsored by CBH, the masterclass was open to the wider regional community not-for-profit sector. 27 delegates participated in the masterclass and five in a technical follow-up session.



## 'Going Places' Study Tour North

Mapped out over four days, the study tour covered over 1,400 km between Perth and Geraldton, showcased 15 diverse agricultural industry sites, and provided participants with a high-impact professional development experience boosting technical knowledge and strengthening industry relationships. 15 delegates participated in the tour. Plans to run a study tour every second year are being considered.

## FMD Extension and Preparedness Seminar

Attended by 26 delegates, GGA facilitated a Foot and Mouth and Lumpy Skin Disease extension session and preparedness briefing. Led by DPIRD's Bruce Mullan, the session comprised technical knowledge from DPIRD's chief veterinarian and insights from Dr Kelly Pearce from prior experiences overseas, and how grower groups could expect to be involved in an on-ground FMD response strategy. FMD resources were curated and distributed.



## Good to Great Public Speaking Workshop

This workshop supports groups to improve the quality of their public speaking skills, communicate with higher impact, and achieve more cut-through with their stakeholders. Content covered the anatomy of a good speech, engagement techniques, and elements of polished delivery, including power points. Delivered by renowned ag industry speaking coach Esther Price, the workshop was attended by 26 delegates split between the GGA network and industry.



## Frost Study Tour (SA/Victoria)

Subsidised through a GRDC study tour grant, GGA collaborated with DPIRD to facilitate a frost extension experience over 3 days and 10 sites through South Australia and Victoria. Attended by 18 delegates, in-kind co-ordination for the tour was provided by DPIRD and GGA. The 14 growers that participated originated mostly from the southern part of WA and were accompanied by staff from GGA, Facey Group and DPIRD's Frost Research Scientist, Brenton Leske.

## COMMUNICATION ENGAGEMENT

5000

Website single users per quarter

34000

Website pageviews per quarter

25 Newsletters per year

1281 Subscribers

40% average reader open rates

3786 Followers

30,000 Tweet impressions per month

1023 Followers

45 Industry events attended

306 Staff hours invested to attend 21/22 FY



# BROKERED PROGRAMS

The GGA Brokered Programs deliver on strategies two and six of the GGA Strategic Plan. GGA is currently collaborating on delivery of R,D & E brokered programs valued to WA at \$50m (cash and in kind) with a portfolio split of \$36m Hub projects and \$14m all other projects outlined below.



## Measuring Harvester Losses in Western Australia

This investment will quantify the losses in each of the major grains crops in the Western Region and create a benchmark for losses, rather than relying on anecdotal evidence or farmer-collected data.

**Funder:** GRDC

**Project Lead:** GGA

**Grower Groups:** Facey Group, Stirlings to Coast Farmers, LIEBE Group

**Other Partners:** Kondinin Group, DPIRD, Primary Sales

**Project Life:** 5/10/2021 – 31/1/2023



## WA Farm Data Sharing

The project will help growers make more sophisticated investment decisions using their own farm data.

**Funder:** Food Agility CRC

**Project Lead:** DPIRD

**Grower Groups:** Esperance Zone Innovation Group (EZI)

**Other Partners:** Curtin University, Food Agility CRC

**Project Life:** 1/7/2021 – 30/6/2024



## Hands-On Precision Agriculture Training \*

This national project will be delivered by a consortium of Precision Agriculture researchers, educators and farming systems groups. A combination of methods, informed by feedback from groups, will be used to deliver hands on PA training to growers.

**Funder:** GRDC

**Project Lead:** SPAA

**Grower Groups:** Bruce Rock Land Conservation District Committee, Corrigin Farm Improvement Group, Facey Group, Fitzgerald Biosphere Group, Lakes Information & Farming Technology (LIFT), LIEBE Group, Mingenew Irwin Group, Southern Dirt Incorporated, West Midlands Group, Women in Farming Inc, Yuna Farm Improvement Group

**Other Partners:** GCG, FarmLink, Rural Directions

**Project Life:** 1/12/2019 – 31/12/2022



## Australian Agrifood Data Exchange Phases 2&3 (Benchmarking) \*

Aims are to produce an interconnected data highway making it possible to share, reuse and combine data, connecting multiple data sources towards finding correlations and solutions to assist producers.

**Funder:** MLA

**Project Lead:** KPMG

**Other Partners:** DPI NSW, APPF, AgVic, Charles Sturt University

**Project Life:** 1/7/2021 – 1/12/2022



## Best Practice Grain Storage Workshops \*

GGA will provide grain communications support and link primary contractor, Primary Business Candid Consulting Services, to 24 grower groups to deliver best practice grain storage management.

**Funder:** GRDC

**Project Lead:** Primary Business

**Other Partners:** Kondinin Group, DPIRD

**Project Life:** 18/5/2021 – 30/9/2024



## Closing the Economic Yield Gap of Grain Legumes in WA

The project will carry out farm-scale trials under grower conditions/situations to demonstrate the optimum agronomy practices for the different grain legume species.

**Funder:** GRDC

**Project Lead:** GGA

**Grower Groups:** Corrigin Farm Improvement Group, Facey Group, Gillamii Centre, LIEBE Group, Merredin & Districts Farm Improvement Group (MADFIG), Mingenew Irwin Group, Ravensthorpe Agricultural Initiative Network (RAIN), South East Premium Wheat Growers Association (SEPWA), Stirlings to Coast Farmers, WA No-Tillage Farmers Assoc (WANTFA), West Midlands Group, Yuna Farm Improvement Group, Lakes Information & Farming Technology (LIFT)

**Other Partners:** DPIRD, Farmanco

**Project Life:** 26/10/2021 – 4/4/2025

## BROKERED PROGRAMS METRICS

TOTAL PROJECT LIFE VALUE CASH AND IN-KIND | WA VALUE, EXCEPT \* DENOTES NATIONAL VALUE

12 GGA Projects

\$14m GGA

30

32

20 HUB Projects

\$36m HUB

Grower groups partnering in projects

Other partners in projects



# BROKERED PROGRAMS



## **Frost, Now and in the Future: applying current knowledge to inform grower decision making to mitigate the impact of frost, now and in the future**

This project coordinates service providers and facilitates the extension of information to ensure growers have the knowledge, confidence and ability to minimise the impact of frost.

**Funder:** GRDC

**Project Lead:** GGA

**Grower Groups:** Facey Group, Far Eastern Agricultural Research Group (FEAR), Fitzgerald Biosphere Group, Holt Rock Group, Lakes Information & Farming Technology (LIFT), Merredin & Districts Farm Improvement Group (MADFIG), South East Premium Wheat Growers Association (SEPWA), Southern Dirt Incorporated, Stirlings to Coast Farmers

**Other Partners:** DPIRD, Garen Knell, ConsultAg  
**Project Life:** 8/12/2020 – 30/6/2022



## **Frost Study Tour SA/VIC**

Provide interstate frost extension experience for growers/grower group staff to improve capacity for frost management and strengthen the local WA community support network.

**Funder:** GRDC

**Project Lead:** GGA

**Grower Groups:** Facey Group, South East Premium Wheat Growers Association (SEPWA)

**Other Partners:** DPIRD

**Project Life:** 1/5/2022 – 31/12/2022



## **Sheeplinks FEED365 (All Year Livestock Forage Systems)**

The FEED365 project will engage sheep producers and allied industries to re-design livestock forage systems for grazing all-year-round in Mediterranean environments to create resilient sheep production systems

**Funder:** MLA

**Project Lead:** DPIRD

**Grower Groups:** Association for Sheep Husbandry Excellence Evaluation & Production Inc (ASHEEP), Facey Group, Merredin & Districts Farm Improvement Group (MADFIG), WA Regenerative Livestock Producers, West Midlands Group, Wagin Woodanilling Landcare Zone

**Project Life:** 1/5/2021 – 30/12/2025



## **Soilborne Pathogen Identification and Management Strategies For Winter Cereals \***

Soil Pathogen workshops for growers and advisers to ID key pathogens and implement strategies to minimise their impact.

**Funder:** GRDC

**Project Lead:** FarmLink

**Grower Groups:** West Midlands Group, South East Premium Wheat Growers Association (SEPWA), Southern Dirt Incorporated, Stirlings to Coast Farmers, LIEBE Group, Merredin & Districts Farm Improvement Group (MADFIG)

**Other Partners:** GBCG, DDLS Soil Pathologists, DPIRD

**Project Life:** 1/12/2019 – 30/6/2023



## **Extension Services for DPIRD (Grains)**

Provision of a GGA communication specialist for the delivery of DPIRD PID communications strategy and plan, and will include the design, writing & development of R&D project extension materials.

**Funder:** DPIRD

**Project Lead:** GGA

**Project Life:** 1/6/2021 – 30/6/2023



## **National Extension Skills Training Program**

Collaborating with the National Grower Group Collective to drive participation in a fully funded extension skills training program for the grower group community nationwide. In 2021 the first cohort included 14 WA delegates and ran over nine months. A second intake has been offered in 2022 for a short course, 3-day workshop in Adelaide.

**Funder:** National Landcare Program

**Project Lead:** Ag Excellence Alliance (SA)

**Other Partners:** AgInnovate, National Grower Group Collective

**Project Life:** 1/1/2019 – 30/6/2023

# SOUTH-WEST WA DROUGHT RESILIENCE ADOPTION AND INNOVATION HUB

## HUB VISION

Thriving producers and communities adapting to our variable environment

## HUB MISSION

Be a connected and trusted partner, building pathways to accelerate innovation and adoption

**The South-West WA Drought Resilience Adoption and Innovation Hub (SW WA Hub) is harnessing the power of collaboration to enhance drought resilient practices and accelerate innovation and adoption.**

Funded by the Australian Government's \$5 billion Future Drought Fund (FDF), it is already having on-the-ground impact, including through the capture and re-investment of funding and grants that directly benefit local farmers and the WA agricultural industry.

The SW WA Hub has also completed a comprehensive priority setting process which will ensure that future drought resilience and innovation projects in the region are increasingly targeted to reflect local priorities.

Led by the GGA, the Hub utilises and leverages the power of the grower group network 'hub and spoke' model to facilitate greater innovation from 'the ground up'.

Grower groups are among the Hub's more than 50 consortium partners, which represent all sectors of the WA agricultural supply chain and are providing cash and in-kind co-contributions.

### Priority setting

The Hub has produced comprehensive situational analyses for its four agro-ecological zones: Southern Rangelands, Mid West & Gascoyne Coastal, Wheatbelt and South West.

The analyses identified topics for drought resilience projects which have been workshopped with the Hub's four Regional Advisory Committees (RACs) and are being ground truthed with farmers through the Hub's eight Regional Node Leads.

RACs comprise 46 skills-based representatives of agricultural industries for the Hub's four agro-ecological zones. Regional Node Leads are organisations which facilitate the two-way flow of information between the Hub and farmers.

The SW WA Hub will establish a First Nations Advisory Committee. Aboriginal people are important Hub stakeholders and partners.

### On-the-ground impact

In addition to the \$8 million initially awarded by the FDF to the GGA to lead the SW WA Hub, the GGA/Hub has received additional funding that it has re-invested into targeted initiatives.

This includes funding to facilitate the Hub's 'innovation expansion' and grants for initiatives that boost local capacity – such as the employment of a Regional Soil Coordinator, Adoption Officers and an Innovation Manager.

The Hub team also provided information, guidance and co-design opportunities to many stakeholders that applied for FDF grant opportunities in 2021/22.

The Hub strongly facilitated many of these projects and leads the collaborative \$4 million WaterSmart Dams project funded by the FDF and State Government.

A total of 22 Australian Government-funded projects involving the Hub have hit the ground in the SW WA region or are soon to commence.

The Hub's involvement in these projects (worth \$19 million, including co-contributions) ranges from the Hub being the lead organisation through to it being in regular contact with project representatives and communicating outcomes.

### Innovation expansion

In 2022, the Australian Government provided the GGA with \$2.5 million to enable the Hub to expand its remit beyond drought resilience, to also include agricultural innovation. However, drought resilience remains a core priority.

As part of a competitive grant opportunity for SW WA Hub partners, the Hub has leveraged this funding to attract an additional \$2.5m in in-kind contributions for 10 innovative projects.

The Hub is also exploring where it should best focus its innovation efforts among four available areas – digital agriculture, biosecurity, climate resilience and export of premium food and agricultural produce.

Guiding the Hub in its efforts is Joanne Wisdom, who has recently joined the team as Innovation Manager.

### Adoption officers

The Australian Government awarded \$9m to the Hubs in 2022 to enable them to employ adoption officers.

Joining the SW WA Hub recently are Hub Monitoring, Evaluation and Learning and Adoption Officer Theo Nabben, and Adoption Officer Maddison McNeil. Julianne Hill will take up the position of Hub Adoption Manager in November 2022.

The team will work with farmers and their communities to enable them to pick up the relevant tools, knowledge and support provided by the Hub and other organisations.

### Regional Soil Coordinator

The Australian Government provided funding enabling scientist Jenni Clausen to be appointed to the role of SW WA Hub Regional Soil Coordinator, as part of a \$3 million national investment.

Based at SoilsWest at Murdoch University, Ms Clausen is delivering best practice soil information to growers and industry organisations and is supporting the National Soil Strategy.



Australian Government  
Department of Agriculture,  
Fisheries and Forestry



This project received funding from the Australian Government's Future Drought Fund





# SOUTH-WEST WA DROUGHT RESILIENCE ADOPTION AND INNOVATION HUB

## HUB STEERING COMMITTEE

GGA has a steering committee to oversee the SW WA Hub project governance. In 2021/22 this comprised two GGA representatives and three industry representatives chosen for their experience and broad understanding of the WA agricultural context.



**Erin Gorter - Chair**  
GGA Independent  
Director & Vice Chair



**Graham Smith**  
GGA Independent  
Director



**Mark Sweetingham**  
Research Scientist  
and Consultant  
(Agriculture & Food)



**Rohan Prince**  
DPIRD, Director  
of Horticulture and  
Irrigated Agriculture



**Michael Robertson**  
CSIRO, Director of  
Agriculture and Food

## GGA/SW WA HUB PROJECT CONTRACTS

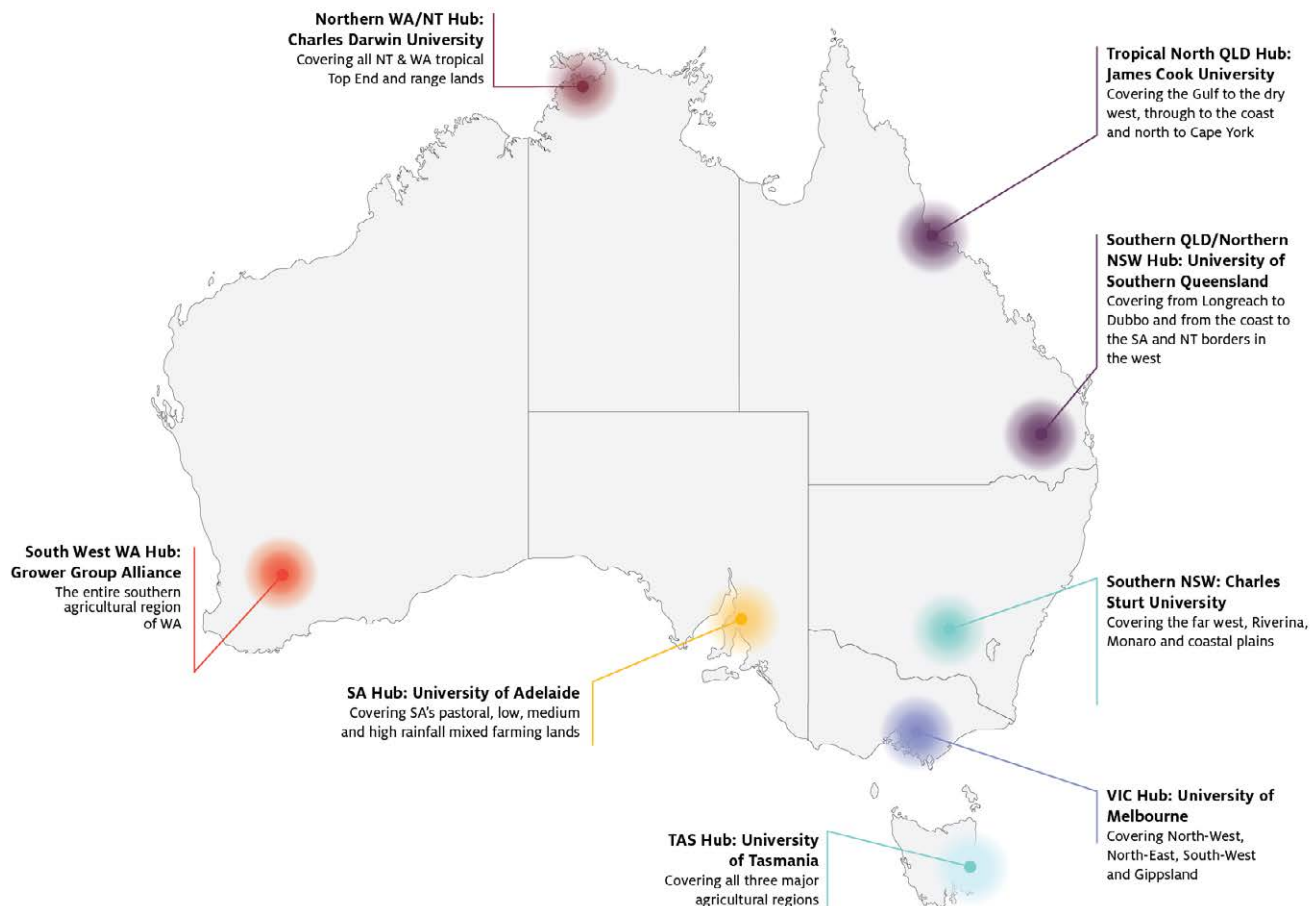
Project Name	Project Type	Project Lead	Project Description
South-West WA Drought Resilience Adoption and Innovation Hub	Hub project	GGA	The project will support networks of key stakeholders to work together, to plan and undertake co-designed and demand-driven drought resilience RDEA&C.
Adoption Officers	Capacity Building	GGA/SW WA Hub	Adoption Officers will facilitate the adoption of project findings throughout the network.
Innovation Broker	Capacity Building	GGA/SW WA Hub	Provide assessment of issues and opportunities for specific industries or regions and match possible innovation/technology options between stakeholders and agrifood innovation partners.
Regional Soil Coordinator	Capacity Building	GGA/SW WA Hub	The Regional Soil Coordinator will provide opportunities for networks for researchers, primary producers and community groups to work together to enhance drought resilient practices.
WaterSmart Dams	Drought Resilience	GGA/SW WA Hub	Better understand how dams can function in dry years, and through co-design develop new farm water planning tools to create more drought-resilient farm enterprises and regional communities.
Modern soil moisture monitoring to improve irrigation management	Drought Resilience	GGA/SW WA Hub	This project will establish on-farm demonstration sites at growers' properties in WA, Northern Territory, and Victoria to build their capacity to strategically implement soil moisture monitoring.
Revitalising the drought resilience of WA's Southern Rangelands	Drought Resilience	DPIRD	This project collaboratively implements and demonstrates mature drought resilience strategies and land and drought management practices of pastoralists in WA's Southern Rangelands.
Innovation Hub Expansion - Enabling activities	Innovation	GGA/SW WA Hub	This project will facilitate a move beyond being Drought Hubs to deliver on one or more of the four innovation priorities identified within the National Agricultural Innovation Agenda.
Reducing technical barriers for malting barley market access using innovative technology	Innovation	Australian Export Grains Innovation Centre	This project will generate value to barley growers, barley breeders and the entire barley industry by supporting a faster pathway to market and market acceptance of new higher yielding barley varieties.
Paddock level carbon benchmarking	Innovation	Farmanco	Development and implementation of Clean Energy Australia-approved University of Melbourne GAF10.4 (and future updated versions of the same) Carbon Calculator within a cloud-based data capture and benchmarking platform.
Agtech decoded: growers critically analysing the role of new technology in on-farm decision making	Innovation	Liebe Group	The objective of this project will be to critically assess the ability of modern data analytics to address farming system challenges and improve in-season decision making when faced with a variable climate. This will involve monitoring 14 paddocks that have been set up with modern soil moisture and weather monitoring technology, and combining this with CSIRO technology and digital farm records to deliver decision making information to growers quickly and succinctly.
Avondale First People's Traditional Produce Innovation and Manufacturing Hub	Innovation	Noongar Land Enterprise Group	The Avondale First People's Traditional Produce Innovation and Manufacturing Hub ('Avondale Hub'), a commercially viable not-for-profit organisation, will support existing and aspiring Noongar and other Aboriginal and Torres Strait Islander traditional produce entrepreneurs to develop and grow traditional produce businesses.
Developing automated technology to assess natural capital on pastoral leases	Innovation	Southern Rangelands Pastoral Alliance	This project will develop automated technologies for the assessment of the natural capital elements of biodiversity and soil organic carbon to remove the current human requirements which impact resources, time and costs. It will digitise the measurement, management and processing of these natural capital elements through the establishment of an in-field methodology with readily available devices.
Drone-mounted species recognition system	Innovation	Southern Rangelands Pastoral Alliance	This project aims to use a drone mounted species recognition system to locate and visually record feral animal species that contribute negatively to total grazing pressure.
Implementing improved vineyard floor management for premium grape production in a warm and dry Mediterranean climate.	Innovation	The University of WA	This project partners with Wines of Western Australia, the Agricultural Produce Commission (Table Grapes), and directly with at least four leading WA growers, to test and demonstrate whether cover crops can be used in vineyards to address this challenge.

As of 13 September 2022. Additionally, three Innovation Expansion grants and two Combined Hub Grants are in the contracting stage.



# SOUTH-WEST WA DROUGHT RESILIENCE ADOPTION AND INNOVATION HUB

## NATIONAL HUB MAP



## REGIONAL ADVISORY COMMITTEES

The South-West WA Drought Resilience Adoption and Innovation Hub has appointed Regional Advisory Committees (RACs), which comprise skills-based representatives of agricultural industries for each of four agro-ecological zones in the area covered by the Hub. Through their knowledge and expertise, they will provide guidance to the Hub on priority issues impacting the drought and climate resilience of farming systems, their industries and communities.

Southern Rangelands	South West	Mid West & Gascoyne Coastal	Wheatbelt
<ul style="list-style-type: none"> <li>• Laurene Bonza (Chair)</li> <li>• Kari-Lee Falconer</li> <li>• Rob Sudmeyer</li> <li>• Amanda Day</li> <li>• Ashley Bell</li> <li>• Alan Peggs</li> <li>• Phil Vercoe</li> <li>• Esther Price</li> <li>• Richard Marver</li> <li>• Greg Brennan</li> <li>• Margi Weir</li> </ul>	<ul style="list-style-type: none"> <li>• Julia Easton (Chair)</li> <li>• Kelly Hill</li> <li>• Neil Lantzke</li> <li>• James Bowie</li> <li>• Dean Thomas</li> <li>• John Ruprecht</li> <li>• Megan Ryan</li> <li>• Bruce Mullan</li> <li>• Esther Price</li> <li>• Zora Singh</li> <li>• Catherine O'Keefe</li> <li>• Larry Jorgensen</li> <li>• Bronwyn Walsh</li> </ul>	<ul style="list-style-type: none"> <li>• Paul Shain (Chair)</li> <li>• Annie van Blommestein</li> <li>• Christine Zaicou-Kunesch</li> <li>• Candy Hudson</li> <li>• Bronwyn Walsh</li> <li>• Zora Singh</li> <li>• Michael Considine</li> <li>• Dan Kuzmicich</li> <li>• David Timmel</li> <li>• Amir Abadi</li> <li>• Neil Lantzke</li> <li>• Doriana Mangili</li> <li>• Manus Stockdale</li> </ul>	<ul style="list-style-type: none"> <li>• Rod Birch (Chair)</li> <li>• Vanessa Stewart</li> <li>• Andrew Fletcher</li> <li>• Jo Wheeler</li> <li>• Karl O'Callaghan</li> <li>• Rob Grima</li> <li>• Nik Callow</li> <li>• Heidi Mippy</li> <li>• Bronwyn Clarke</li> </ul>

# SOUTH-WEST WA DROUGHT RESILIENCE ADOPTION AND INNOVATION HUB

## Agro-Ecological Zones

- Wheatbelt
- Southern Rangelands
- Mid West & Gascoyne Coastal
- South West
- Not in SW WA Hub



## Nodes

- 1** Merredin  
Merredin and Districts Farm Improvement Group
- 2** Esperance  
South East Premium Wheat Growers Association
- 3** Narrogin  
Facey Group
- 4** Albany  
Stirlings to Coast Farmers
- 5** Manjimup  
Southern Forests Food Council
- 6** Bunbury  
South West Catchments Council
- 7** Geraldton  
Northern Agricultural Catchments Council
- 8** Carnarvon  
Rangelands NRM Co-ordinating Group

Map not to scale. Illustration purposes only.

## SW WA DROUGHT RESILIENCE ADOPTION AND INNOVATION HUB





# GGA STRATEGIC PARTNERSHIPS

## DPIRD - GGA COLLABORATION AGREEMENT



### STRENGTH IN COLLABORATION

GGA's major strategic operational WA partnership continues to be with DPIRD, via a formal DPIRD-GGA collaboration agreement first executed in May 2019.

The initial term of the collaboration was over four-years, from May 2019 – May 2023 and valued at \$4.3 million. From November 2021, this was extended to a six-year term with a revised value of \$7.3 million (over the whole life of the agreement) with a new expiry of May 2025.

The DPIRD investment over the six-year term, consists of approximately 30% cash, and the balance a mix of resources, support services and four assigned staff.

GGA's performance under the collaboration agreement is monitored by a Collaboration Council with regular periodical reporting to KPIs.

By capitalising on DPIRD's research capability, the collaboration will continue to focus on lifting investment further into on-ground innovation

and adoption practices that will lead to practice change for the benefit of WA agriculture.

To date, the agreement has provided immense opportunities for grower groups and their extended farmer-driven networks and is strengthening links between grower groups, their members, research providers and agribusiness.

#### COLLABORATION FEATURES

- Total State Government investment of \$7.3m over six years
- GGA Inc. retains independence under a skills-based and representative Board
- GGA is co-located with DPIRD in Perth accessible to grower groups and industry

#### The DPIRD investment split:

- 30% cash resources for GGA operations
- 70% DPIRD staff, resources and support services operating under GGA management

#### COLLABORATION OUTCOME AREAS

##### Network projects:

Working with grower groups to design grower driven, network-scale projects and attract investment from strategic partners to drive research and innovation in WA agriculture

##### Benchmarking & building:

Supporting groups to be fit, strong and sustainable by delivering training and development in a systematic, strategic way

##### Technology and innovation:

Facilitate opportunities for groups by linking grower groups with innovators and the agtech industry to ensure emerging innovations are relevant to WA farmers

## GGA SPONSORS



CBH Group has been a major cash sponsor of GGA with 2022 marking the sixth year of two consecutive three-year sponsorship terms. CBH Group funds are used specifically to develop leadership, deliver capacity building and provide governance training via three projects:

1. Provision of the Growing Leaders Scholarship where two scholars participate in the renowned 10-month Signature Leaders program through Leadership WA
2. Support for GGA Annual Forum (or substitute activities by consensus)
3. Support for delivery of a governance training program which includes two governance workshops, a Governance e-Course and the 'Lets Talk Governance' podcast.



Farmanco committed to a three-year cash and in-kind sponsorship agreement in June 2022 with expiry June 2025.

During its sponsorship Farmanco support will enable subsidised access to capacity building events such as the Going Places Study Tour 2022 and a new Chairs Summit as well as in-kind services from Farmanco administrative or consulting staff transferrable to the Grower Group Network upon application to GGA.

Details around this transfer application process to be launched ahead of 2023.



Farm Weekly commenced Media Partner sponsorship support with GGA in late 2020 with an agreement in place until the end of 2022.

Farm Weekly's sponsorship provides a full colour, double page GGA feature in its newspaper each quarter.

Aims of the feature are to drive engagement with the WA grower group network, inform the agricultural community of current opportunities and support via GGA activities and provide relevant updates on the DPIRD-GGA Collaboration.

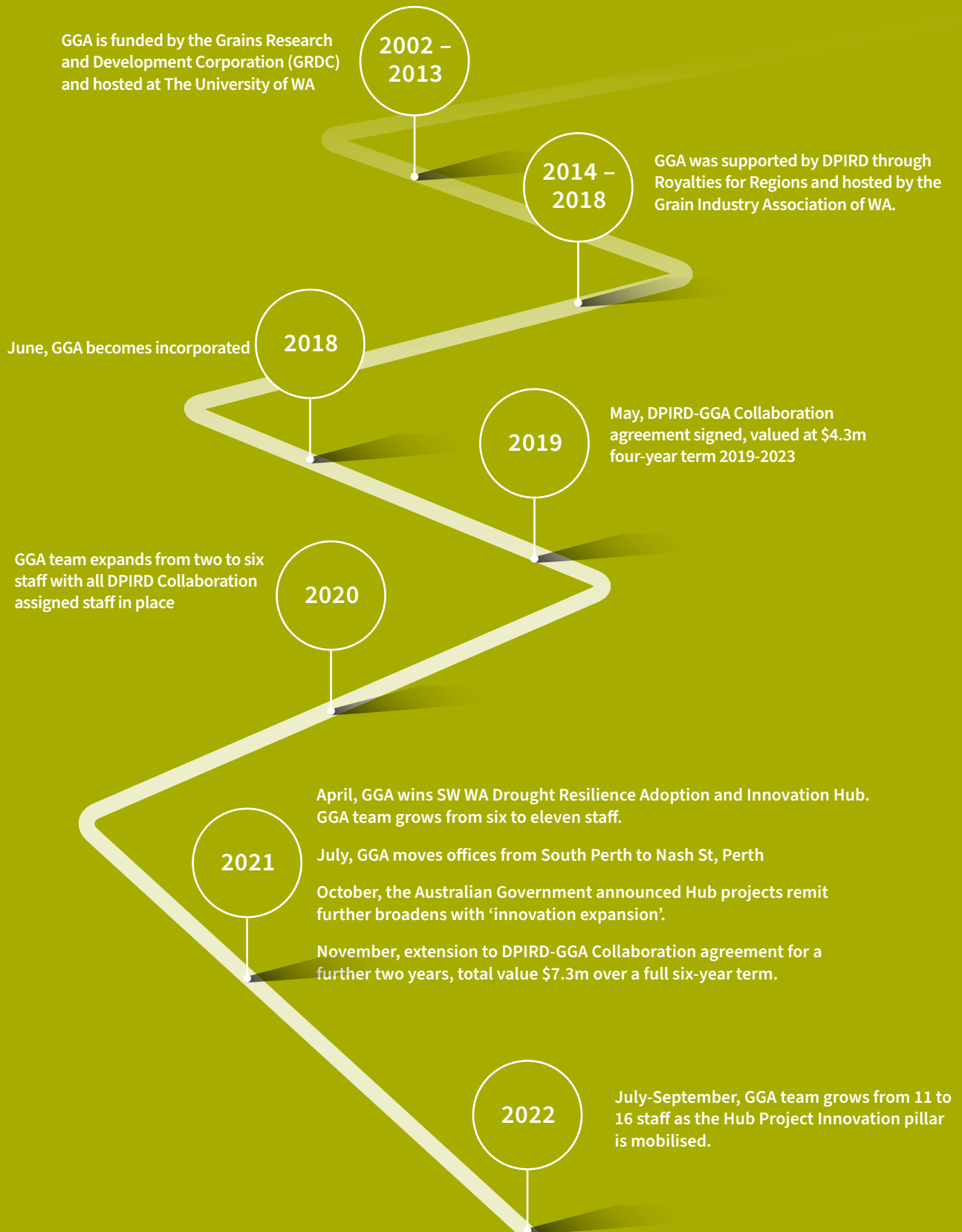


ProcessWorx entered into an initial one-year sponsorship agreement with GGA in July 2021 to deliver support to the GGA network.

Over the last year, ProcessWorx was contracted to provided human resource templates, guidance and safety law extension to the grower group network.

The future of the agreement and possible benefits moving forward will be reviewed late 2022.

# GGA TIMELINE





**PROFIT AND LOSS STATEMENT**

FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
<b>Income</b>		
<b>Activity and Event Income</b>		
Sponsorships	47,871	43,500
Ticket Sales	35,081	38,888
<b>Total Activity and Event Income</b>	<b>82,952</b>	<b>82,388</b>
<b>Direct Income</b>		
Applied R,D & E	506,167	90,000
DPIRD COMMS	126,286	-
Drought Hub	1,827,572	-
Bushfire Recovery Program	100,000	-
Regional Soils Coordinator	156,690	-
Water Smart Dams Project	139,065	-
Drought Hub Ag Innovation	88,422	-
<b>Total Direct Income</b>	<b>2,944,201</b>	<b>90,000</b>
<b>In-Direct Income</b>		
Applied R,D & E	83,250	165,825
Benchmark & Build	-	3,000
<b>Total In-Direct Income</b>	<b>83,250</b>	<b>168,825</b>
<b>Project Admin Income</b>		
Project Admin Income (Internal)	566,199	-
<b>Total Project Admin Income</b>	<b>566,199</b>	<b>-</b>
<b>DPIRD Support</b>		
DPIRD Funding - Annual (Cash)	467,645	349,828
DPIRD Reimbursement (Cash Support Services)	271,203	288,237
DPIRD In-Kind (Non Cash - Rent & Utilities)	31,800	31,800
DPIRD In-Kind (Non Cash - Wages)	478,234	355,350
DPIRD In-Kind (Non Cash Support Services)	21,197	14,586
DPIRD In-Kind (Oncosts for Non Cash Wages)	102,638	105,042
<b>Total DPIRD Support</b>	<b>1,372,716</b>	<b>1,144,844</b>
<b>Other Income</b>		
ATO - Cash Flow Boost (CFB)	-	17,078
Parental Leave Funds	-	13,570
Interest Income	183	10
<b>Total Other Income</b>	<b>183</b>	<b>30,658</b>
<b>Total Income</b>	<b>5,049,500</b>	<b>1,516,714</b>
<b>Gross Surplus</b>	<b>5,049,500</b>	<b>1,516,714</b>

**PROFIT AND LOSS STATEMENT**

FOR THE YEAR ENDED 30 JUNE 2022

2022 2021

**Expenditure****Activity and Event Costs**

Advertising & Promotion	783	3,830
Contract Costs - Other	57,507	138,739
Travel & Accommodation Costs	2,857	7,926
Venue Hire & Catering	22,662	18,848
Activity and Event Miscellaneous Expense	1,692	1,359
Sub Contractors	15,916	12,176
<b>Total Activity and Event Costs</b>	<b>101,417</b>	<b>182,877</b>

**Direct Expenses**

Contract costs - Other	1,229,167	3,000
Contract costs - Technical	56,880	71,800
Event Costs	6,535	865
Project Communication costs	10,825	-
Staffing costs	18,485	-
Travel Costs	25,549	2,418
Project Admin Expenses (Internal)	566,199	-
<b>Total Direct Expenses</b>	<b>1,913,640</b>	<b>78,083</b>

**In-Direct Expenses**

Contract costs - Other	170,844	6,000
Contract costs - Technical	17,700	76,300
Miscellaneous Costs	115	-
Project Communication costs	323	15
Travel Costs	4,463	2,877
<b>Total In-Direct Expenses</b>	<b>193,444</b>	<b>85,192</b>

**Board & Committees**

Board Contract Services (Strategy, Professional Development)	34,933	2,180
Board Meetings (Chair Honorarium, Meeting Costs, Catering and Meeting Reimbursements)	40,026	36,635
Board Superannuation	2,273	2,151
<b>Total Board &amp; Committees</b>	<b>77,231</b>	<b>40,966</b>

**Employment/ Staffing Costs**

Annual Leave Provision	26,870	9,301
PD & Conferences & Seminars	30,210	2,400
Staff Expense	22,768	7,103
Superannuation - Employees	90,138	24,095
Travelling Expenses	2,238	1,400
Wages - Employees	944,916	268,879
<b>Total Employment/ Staffing Costs</b>	<b>1,117,140</b>	<b>313,177</b>



**PROFIT AND LOSS STATEMENT**

FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
<b>Administrative Expenses</b>		
Accountancy Fees	25,100	5,888
Advertising & Promotion	2,475	2,137
Audit Fees	1,610	1,565
Bank and Credit Card Charges	370	298
Bookkeeping Fees	2,069	662
Insurance	8,119	4,305
Interest paid	(31)	58
Legal Expenses	7,276	1,660
<b>Total Administrative Expenses</b>	<b>46,988</b>	<b>16,574</b>
<b>Motor Vehicle Expenses</b>		
Cleaning	91	73
Fuel & Oil	125	256
Parking	89	178
<b>Total Motor Vehicle Expenses</b>	<b>305</b>	<b>506</b>
<b>Office Costs</b>		
Computer Software & Support & Website	5,345	17,229
Photocopying & Printer	-	169
Stationery & Supplies (Postage, Couriers)	2,151	769
Subscriptions	8,725	3,950
Telephone + Mobile	-	255
<b>Total Office Costs</b>	<b>16,221</b>	<b>22,371</b>
<b>Project &amp; Program Development Costs</b>		
Program Development Consumables (Travel, Catering, Venue Hire)	944	2,565
Program Development Design & Scoping	65,469	75,824
<b>Total Project &amp; Program Development Costs</b>	<b>66,413</b>	<b>78,389</b>
<b>Group Network Expenses</b>		
Network Advertising & Promotion	-	200
Network Catering	15	-
Network Industry Events	740	3,852
Network Memberships	-	23
Network Travel & Accommodation	763	2,969
<b>Total Group Network Expenses</b>	<b>1,518</b>	<b>7,043</b>
<b>DPIRD In-Kind Expenses</b>		
DPIRD In-Kind (Non Cash Support Services)	21,197	14,586
DPIRD In-Kind (Non Cash - Rent)	24,996	25,000
DPIRD In-Kind (Non Cash - Utilities includes cleaning, overheads)	6,804	6,800
DPIRD In-Kind (Non Cash-Wages)	478,234	355,350
DPIRD In-Kind (On Costs for Non Cash-Wages)	102,638	105,042
<b>Total DPIRD In-Kind Expenses</b>	<b>633,868</b>	<b>506,778</b>
<b>Total Expenditure</b>	<b>4,168,187</b>	<b>1,331,957</b>
<b>Net Surplus</b>	<b>881,314</b>	<b>184,758</b>

**BALANCE SHEET**

AS AT 30 JUNE 2022

30 JUN 2022 30 JUN 2021

**Assets****Current Assets****Cash and Cash Equivalents**

ANZ - Business Account	2,086,893	2,981,024
ANZ - Drought Hub 8834	3,357,650	-
ANZ - GGA Term Deposit	300,000	-
ANZ - Drought Hub Term Deposit	1,000,000	-
ANZ - Innovation Hub	500,000	-
<b>Total Cash and Cash Equivalents</b>	<b>7,244,543</b>	<b>2,981,024</b>

**Trade and Other Receivables**

Accounts Receivable	16,111	171,738
<b>Total Trade and Other Receivables</b>	<b>16,111</b>	<b>171,738</b>

**Other Current Assets**

Prepayments	17,078	7,977
<b>Total Other Current Assets</b>	<b>17,078</b>	<b>7,977</b>

<b>Total Current Assets</b>	<b>7,277,731</b>	<b>3,160,739</b>
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<b>Total Assets</b>	<b>7,277,731</b>	<b>3,160,739</b>
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**Liabilities****Current Liabilities**

ANZ - Credit Card	9,798	4,459
ANZ - AU CC 456480XXXXX1607	8,818	-
Provision for Annual Leave	43,324	16,454

**Trade and Other Payables**

Accounts Payable	177,979	960
GST Payable	233,910	206,452
PAYG Withholding Payable	82,275	15,882
Superannuation Payable	6,829	2,580
<b>Total Trade and Other Payables</b>	<b>500,992</b>	<b>225,874</b>

<b>Total Current Liabilities</b>	<b>562,932</b>	<b>246,787</b>
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**Other Current Liabilities****Revenue Received in Advance**

DPIRD - 2019	-	79,530
DPIRD - 2020	-	13,115
DPIRD - 2021	-	375,000
DPIRD - 2022	375,000	-
Drought Hub	2,172,428	2,000,000
Drought Hub Adoption Officers Variation	375,000	-
DPIRD COMMS	29,594	116,910
Agrifutures	126,000	-



**BALANCE SHEET**

AS AT 30 JUNE 2022

Regional Soils Coordinator	30,810	-
Innovation Hub	411,578	-
WaterSmart Dams	1,754,094	-
WA Farm Data Sharing Project	19,583	-
Yield Gap Grain Legume	210,000	-
<b>Total Revenue Received in Advance</b>	<b>5,504,088</b>	<b>2,584,555</b>
<b>Total Other Current Liabilities</b>	<b>5,504,088</b>	<b>2,584,555</b>
<b>Total Liabilities</b>	<b>6,067,021</b>	<b>2,831,342</b>
<b>Net Assets</b>	<b>1,210,710</b>	<b>329,397</b>
<b>Member's Funds</b>		
Retained Surplus	1,210,710	329,397
<b>Total Member's Funds</b>	<b>1,210,710</b>	<b>329,397</b>

**STATEMENT OF CHANGES IN EQUITY**

FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
<b>Equity</b>		
Retained Surplus	329,397	144,639
<b>Increases</b>		
Current Year Surplus	881,314	184,758
<b>Total Increases</b>	<b>881,314</b>	<b>184,758</b>
<b>Total Equity</b>	<b>1,210,710</b>	<b>329,397</b>

**STATEMENT OF CASH FLOWS**

FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
<b>Operating Activities</b>		
Cash receipts from other operating activities	5,006,863	3,743,786
Cash payments from other operating activities	(743,345)	(1,325,529)
<b>Net Cash Flows from Operating Activities</b>	<b>4,263,519</b>	<b>2,418,257</b>
<b>Net Cash Flows</b>	<b>4,263,519</b>	<b>2,418,257</b>
<b>Cash and Cash Equivalents</b>		
Cash and cash equivalents at beginning of period	2,981,024	562,767
Net change in cash for period	4,263,519	2,418,257
Cash and cash equivalents at end of period	7,244,543	2,981,024

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2022

## Summary of Significant Accounting Policies

This financial report is a special purpose financial report prepared to satisfy the financial reporting requirements of the Associations Incorporation Act 2015. The Committee has determined that the Grower Group Alliance (Inc) is not a reporting entity.

The financial statements have been prepared in accordance with the following accounting policies disclosed below which the Board has determined are appropriate to meet the needs of the members. Such accounting policies are consistent with the previous period unless stated otherwise.

The financial statements have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes. The accounting policies that have been adopted in the preparation of these statements are as follows:

AASB 101: Presentation of Financial Statements AASB 107: Cash Flow Statements AASB 108: Accounting Policies, Change in Accounting Estimate and Errors AASB 1031: Materiality AASB 1048: Interpretation of Standards AASB 1054: Australian Additional Disclosures

The following is a summary of the material accounting policies adopted by Grower Group Alliance (Inc) in the preparation of the financial report.

i. The financial report was prepared on accrual basis of accounting, including the historical cost convention and the going concern assumption.

iii. The requirement of accounting standards and other professional reporting requirements in Australia do not have mandatory applicability to the association because it is not a 'reporting entity'.

The following significant accounting policies have been adopted in the preparation of these financial statements.

## Income Tax

As the incorporated association is a resource development in terms of subsection 50-5 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

## Impairment of Non-Financial Assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

## Project Admin Income (Internal)

The Drought Hub Director is seconded from GGA into the Drought Hub for a portion of his FTE from 16 December 2021 and his applicable portion of FTE has been charged to the Drought Hub by GGA since then. Additionally, another charge has been made to the Drought Hub by GGA for the same Hub Director for the portion of his salary and on-cost attributable to his DPIRD salary following the resignation of the previous project director. This is to realise the opportunity cost of his contribution (salary) in the Hub that is not available for GGA.

# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2022

## Revenue and Other Income

The incorporated association recognises revenue as follows:

### Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the incorporated association is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the incorporated association: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

### Sales revenue

Events, fundraising and raffles are recognised when received or receivable.

### Donations

Donations are recognised at the time the pledge is made.

### Grants

Grant revenue is recognised in profit and loss when the incorporated association satisfies the performance obligations stated within the funding agreements of the grant. If conditions are attached to the grant which must be satisfied before the incorporation association is eligible to retain the contribution, the grant will be recognised in the statement of financial position as a liability until those conditions are satisfied. The recognition is made under either AASB 15 or AASB 1058, whichever criteria apply for each grant.

### Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

### In-Kind Contributions

The total In-Kind contribution as recognised in the financial statements is \$633,838. All In-Kind contributions are provided by DPIRD as part of the DPIRD-GGA Collaboration Agreement. All In-Kind revenue recognised also has a corresponding expense amount.

### Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

## Employee Provisions

Provision is made for the association's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cash flows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cash flows. Changes in the measurement of the liability are recognised in profit or loss.



# NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2022

## Provisions

Provisions are recognised when the association has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

## Cash on Hand

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

## Accounts Receivable and Other Debtors

Accounts receivable and other debtors include amounts due from members as well as amounts receivable from donors. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

## Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST.

## Accounts Payable and Other Payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

## Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

### Coronavirus (COVID-19) pandemic

Judgement has been exercised in considering the impacts that the Coronavirus (COVID-19) pandemic has had, or may have, on the incorporated association based on known information. This consideration extends to the nature of the products and services offered, customers, supply chain, staffing and geographic regions in which the incorporated association operates. Other than as addressed in specific notes, there does not currently appear to be either any significant impact upon the financial statements or any significant uncertainties with respect to events or conditions which may impact the incorporated association unfavourably as at the reporting date or subsequently as a result of the Coronavirus (COVID-19) pandemic.

# COMMITTEE'S REPORT

FOR THE YEAR ENDED 30 JUNE 2022

Your committee members submit the financial report of Grower Group Alliance (Inc) for the year ended 30 June.

## Committee

The names of the committee Members throughout the year and at the date of this report are:

Peter Roberts (Chair)  
Erin Gorter (Vice Chair)  
Graham Smith (Independent Director)  
Dr Kelly Manton-Pearce (Member Director)  
Nicole Batten (Member Director)  
Dr Nathan Craig (Member Director)  
Debbie Gillam (Member Director)  
Greg Curnow (Member Director)

## Principal activities

The GGA was established in 2002 by a number of WA grower groups to develop a stronger connection with other groups, researchers, funding bodies and industry.

GGA's recent scope spans facilitating collaboration in the Research, Development and Extension (R,D&E) project arena, plus delivering a needs-tailored capacity building program supporting stakeholders to achieve higher impact and engage in the R,D&E arena.

Within current R,D&E deliverables, GGA facilitates stakeholder collaboration and co-design of grower driven, network scale R,D & E projects that secure investment for grower groups.

Within current capacity building deliverables, GGA aims to increase the capabilities and the connections of grower groups across all primary production industries through:

- a) Training workshops, learning and leadership experiences
- b) Networking events connecting grower groups to researchers, industry and agtech locally and nationally
- c) Acting as a connector for industry and grower groups on accessing WA grower groups for collaboration
- d) Provision of resources for groups, industry and researchers enabling increased collaboration by grower groups in the R,D&E arena
- e) Advocating the importance and impact for the agriculture industry of partnering with grower groups

## Significant changes

No significant change in the nature of these activities occurred during the year.



Peter Roberts  
Chair

Dated: 24/8/22



Erin Gorter  
Vice Chair

Dated: 24/8/22

## STATEMENT BY MEMBERS OF COMMITTEE

FOR THE YEAR ENDED 30 JUNE 2022

The committee has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in the notes to the financial statements.

In the opinion of the committee the financial report:

1. Presents fairly the financial position of Grower Group Alliance (Inc) for the year ended 30 June and its performance for the period ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that Grower Group Alliance (Inc) will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the committee and is signed for and on behalf of the committee by:



Peter Roberts  
Chair

Dated: 24/8/22



Erin Gorter  
Vice Chair

Dated: 24/8/22.



**DIRECTORS:**

**ROBERT CAMPBELL** RCA, CA  
**VIRAL PATEL** RCA, CA  
**ALASTAIR ABBOTT** RCA, CA  
**CHASSEY DAVIDS** RCA, CA

**AUDITOR'S INDEPENDENCE DECLARATION  
TO THE MEMBERS OF GROWER GROUP ALLIANCE (INC)**

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2022 there has been:

(i) no contraventions of the auditor independence requirements of the *Associations Incorporation Act 2015 (WA)*;

(ii) no contraventions of any applicable code of professional conduct in relation to the audit.

Yours faithfully,



**Viral Patel**, CA, CPA  
Registered Company Auditor number 333615  
**Director**  
**Australian Audit**

**Date:** 30 August 2022

**DIRECTORS:**

**ROBERT CAMPBELL** RCA, CA

**VIRAL PATEL** RCA, CA

**ALASTAIR ABBOTT** RCA, CA

**CHASSEY DAVIDS** RCA, CA

**INDEPENDENT AUDITOR'S REPORT**

**To the members of Grower Group Alliance (Inc)**

**Report on the Audit of the Financial Report**

**Opinion**

We have audited the financial report of Grower Group Alliance (Inc) (the Entity), which comprises the statement of financial position as at 30 June 2022, the statement of income and expenditure, statement of changes in equity and statement of cash flows for the period then ended, and notes to the financial statements, including a summary of significant accounting policies and the statement by the Members of the Committee.

In our opinion the accompanying financial report has been prepared in accordance with requirements of the *Associations Incorporation Act 2015 (WA)* including:

- a) giving a true and fair view of the Entity's financial position as at 30 June 2022, and of its financial performance and its cash flows for the period then ended; and
- b) complying with Australian Accounting Standards to the extent described in Note 1.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Emphasis of Matter – Basis of Accounting**

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared to assist the Entity to meet the requirements of the *Associations Incorporation Act 2015 (WA)*. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

**Responsibilities of Management and Those Charged with Governance for the Financial Report**

Management is responsible for the preparation and fair presentation of the financial report and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the *Associations Incorporation Act 2015 (WA)* and the needs of the members. The responsibility of Management also includes such internal control as management determines is necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.



## Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Yours faithfully,

**Viral Patel, CA, CPA**

Registered Company Auditor number 333615

**Director**

**Australian Audit**

Date: 30 August 2022



# ACKNOWLEDGEMENTS

GGA wishes to acknowledge the numerous stakeholders vital in our operations and advancement:

Grower groups and our broader membership for continued engagement and investment in developing the GGA Network.

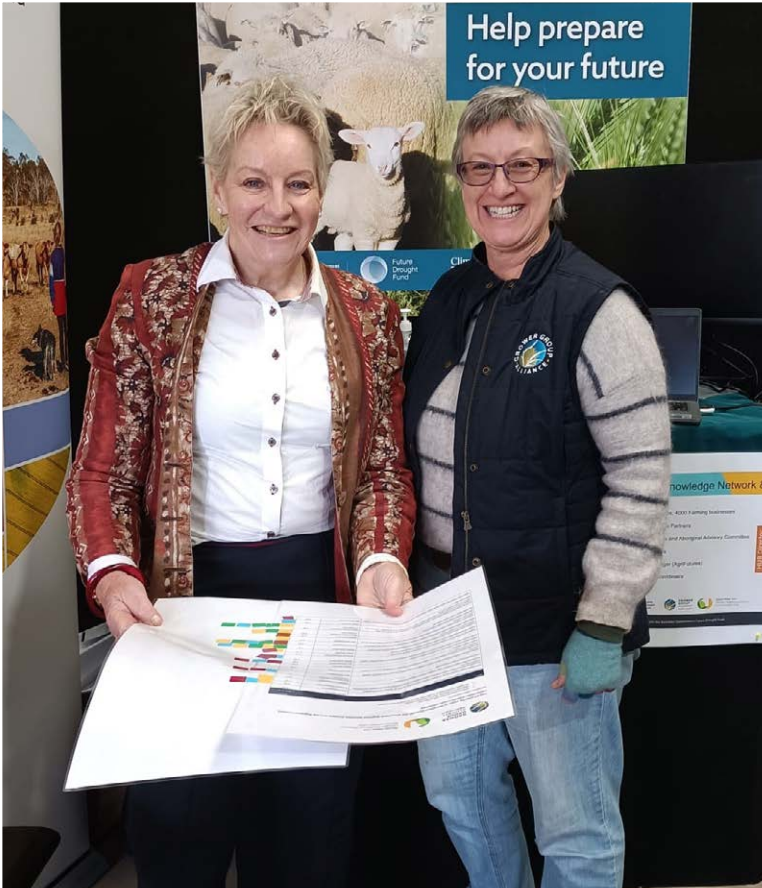
The Hon. Alannah MacTiernan MLC, Minister for Regional Development; Agriculture and Food; Hydrogen Industry. Also the leadership team

at the Department of Primary Industries and Regional Development (DPIRD), for their support in maximising the potential of the DPIRD-GGA Collaboration agreement.

Operational staff at DPIRD for their continued positive optimisation of our working relationship and goal of improved outcomes in the WA agriculture ecosystem.

Our Sponsors; the CBH Group, Farm Weekly, ProcessWorx, and Farmanco for their investment in developing stakeholder value within the GGA Network.

All other GGA business partners that invest and collaborate to deliver value and make a positive impact on the WA agriculture industry.





# CONTACT US

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